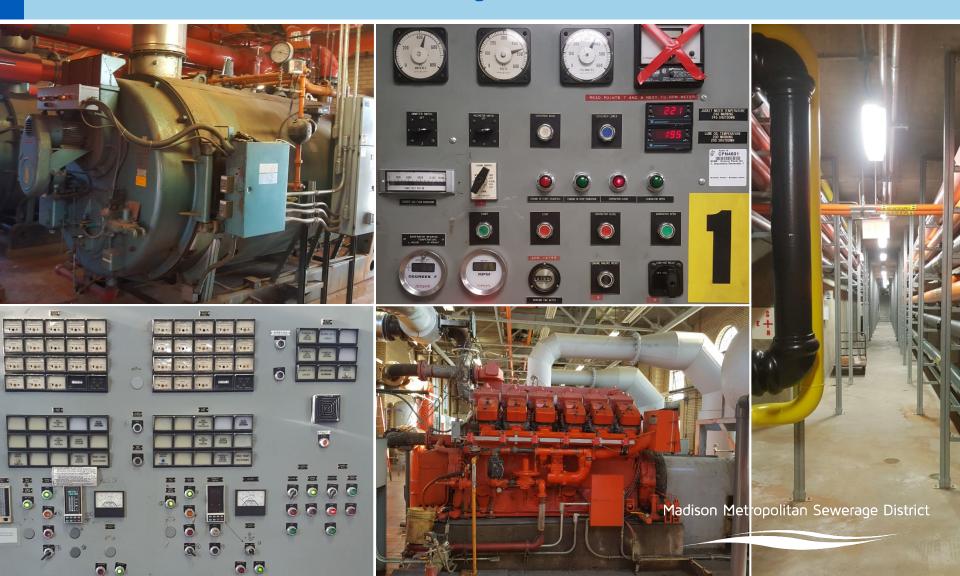
2020 Energy Management Master Plan Study Session



Satisfying Outcomes Policies

O-1 Global Outcomes Policy

 District customers are confident that the regional sewerage system delivers appropriate benefits for public health, the environment and the economy at an acceptable cost.

O-2A Wastewater Collection and Treatment

 Customers' wastewater is collected and treated in a manner that is consistently safe, reliable, efficient, environmentally responsible and forward thinking.

O-2B Resource Conservation and Recovery

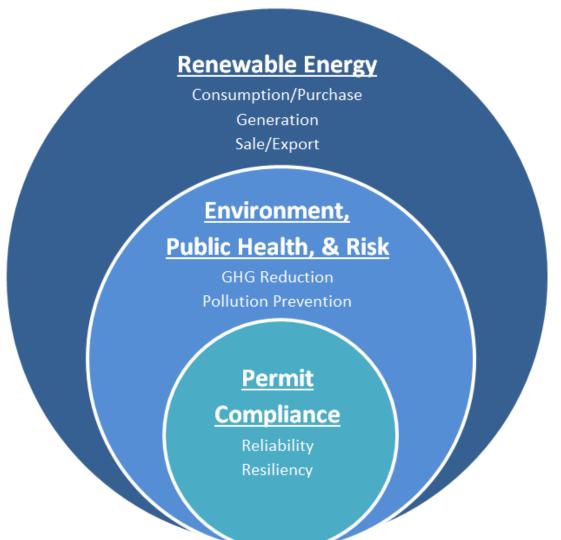
 Natural resources are conserved, recovered and used in an environmentally responsible manner.

O-2C Financial Sustainability

Charges for service are justified, adequate, equitable and predictable.



Organizing Energy Objectives



Commission previously indicated use of a nested hierarchy was acceptable

March 2018

- Nested hierarchy:
 - "Inner" objectives are higher priority
 - Hierarchy is not mutually exclusive
 - Cost considered at every level

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Basis for the project

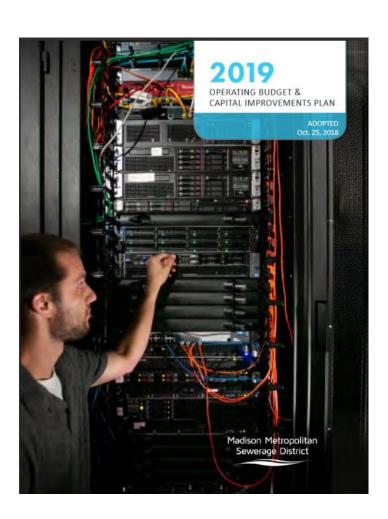


FIGURE 2 | Strategic Plan

OUR MISSION: To protect public health and the environment.

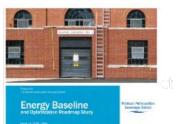
OUR VISION: Enriching life through clean water and resource recovery.

FIVE PILLARS				
ENVIRONMENT	COMMUNITY	EMPLOYEES	EFFECTIVENESS	INFRASTRUCTURE
INITIATIVES				
Energy management project Phosphorus and chloride initiatives Metrogro investment	Affordability initiative Control on effort Stakeholder and customer community engagement	Wage and benefit increases Campus security initiative Uclusion and diversity effort	Financial initiatives Outcomes policies Strategic planning	Plant and collection system operations and maintenance Information systems and technology implementation plans

A04

Plant Energy Generation Facilities Plan





START DATE: 2020 COMPLETION DATE

What is it?

- A strategic study
- A high-level evaluation of future options to:
 - Strategically replace aging infrastructure
 - Improve energy reliability and resiliency
 - Reduce energy demands
 - Increase use & generation of renewable energy
- Focused on NSWTP, not pump stations

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What it isn't

- Policy(s)
- A set of actionable solutions
- THE path forward
- Not focused on the details necessary to actually build something





Opportunity

- Infrastructure replacement or change only cost effective at end of useful life
- Many pieces of energy equipment are nearing end of useful life
- Now is the time to look at doing things differently to advance desired outcomes



Future projections (business as usual)

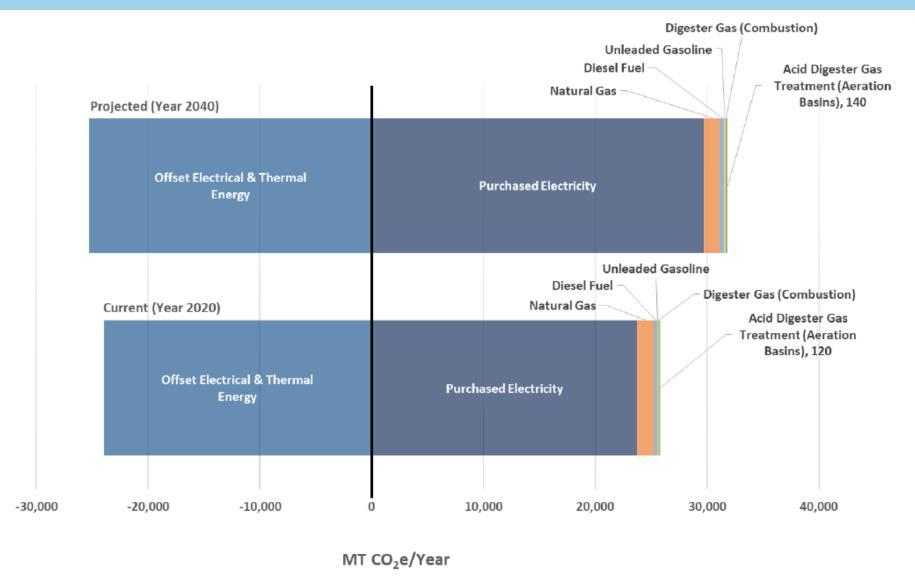


Figure 1.3.13 Summary of the Current and Projected Greenhouse Gas Emissions in Metric Tons of Carbon Dioxide Equivalents per Year

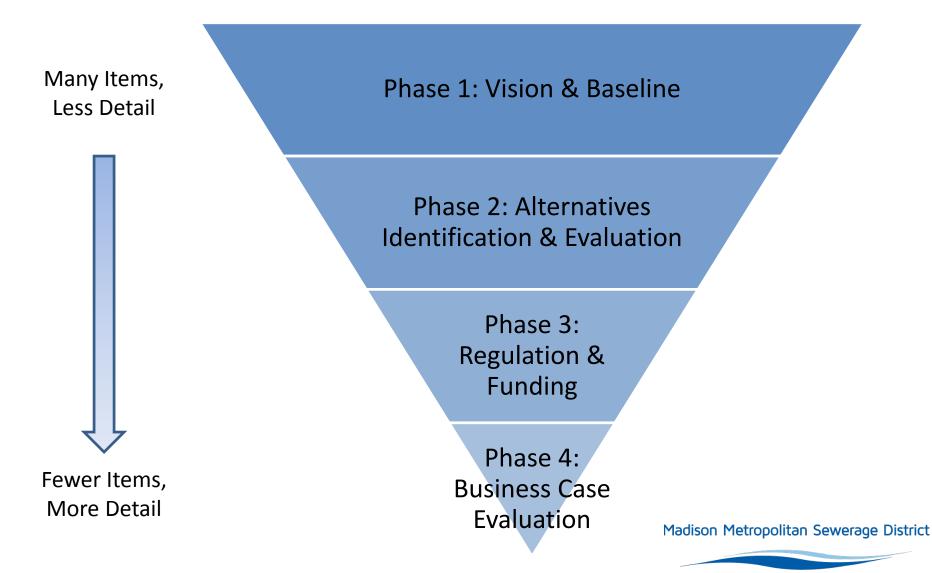
Project goals

- The plan will aim to:
 - Advance district outcomes policies
 - Outline pathways for infrastructure replacement
 - Identify opportunities to reduce costs, conserve resources, reduce operational footprint
 - Utilize established frameworks that seek continuous improvement
 - Add value to rate payers

Project outputs

- The plan will:
 - Quantify status quo & future needs
 - Identify alternative strategies to advance District goals and policies
 - Prioritize alternatives based on impact, complexity, and cost
 - Provide business cases for alternatives with highest expected value

Project organization

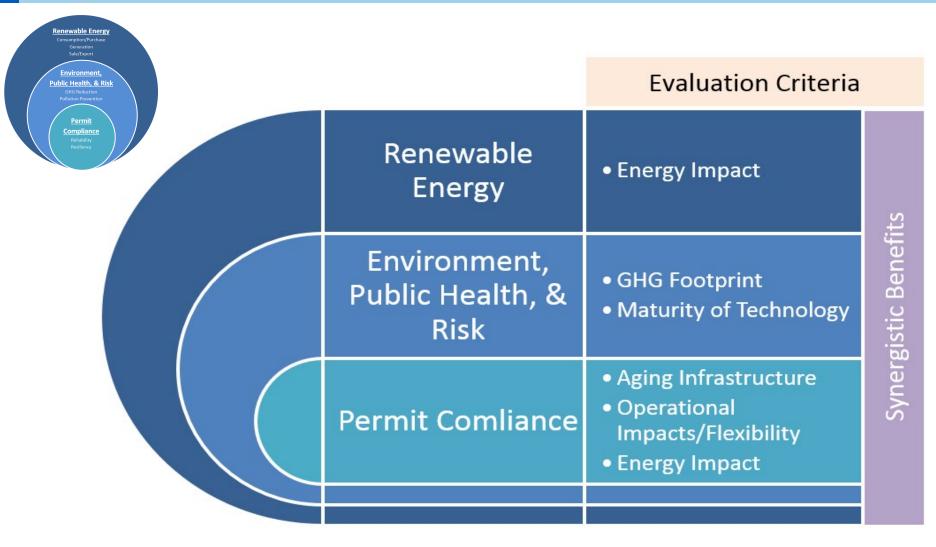


Progress to date

	2020												2021								
Project Phase	Jan	Feb	Mar	Apr	May	Jun	Jul	Aug	Sept	Oct	Nov	Dec	Jan	Feb	Mar	Apr	May	Jun	Jul	Aug	Sept
Phase 1: Vison & Baseline																					
Phase 2: Alternatives Identification and Evaluation																					
Phase 3: Regulatory and Financial Considerations																					
Phase 4: Business Case Evaluation																					

- Phase 1: Vision & Baseline completed
- Phase 3: Regulatory and Financial Considerations completed
- Phase 2: Alternatives Identification & Evaluation ongoing

Metrics for understanding outcomes



Anticipated next steps

	2020											2021									
Project Phase	Jan	Feb	Mar	Apr	May	Jun	Jul	Aug	Sept	Oct	Nov	Dec	Jan	Feb	Mar	Apr	May	Jun	Jul	Aug	Sept
Phase 1: Vison & Baseline																					
Phase 2: Alternatives Identification and Evaluation																					
Phase 3: Regulatory and Financial Considerations																					
Phase 4: Business Case Evaluation																					
											_						_				



- Phase 4: Business Case Evaluation
- 2nd quarter 2021 Commission update
- Sept 2021 Final report, project complete
- 4th quarter 2021 Commission update
- Beyond begin facility planning and design

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Study Session Questions

- Is there any portion of this study that the Commission considers unacceptable and needs to be reconsidered?
- Is the Commission comfortable with the process pathway for Commission involvement?



Questions • Comments • Discussion

